OUTLOOK FOR ENERGY: A PERSPECTIVE TO 2040

The Outlook for Energy includes Exxon Mobil Corporation's internal estimates of both historical levels and projections of challenging topics such as energy demand, supply, and trends through 2040 based upon internal data and analyses as well as publicly available information from many external sources including the International Energy Agency. Separate from ExxonMobil's analysis, we include a number of third party scenarios such as the EMF 27 scenarios and the IEA's Sustainable Development Scenario. Third-party scenarios discussed in this report reflect the modeling assumptions and outputs of their respective authors, not ExxonMobil, and their use and inclusion herein is not an endorsement by ExxonMobil of their likelihood or probability. Work on the Outlook and report was conducted during 2018 and the first half of 2019. The report contains forward looking statements, including projections, targets,

2019

expectations, estimates and assumptions of future behaviors. Actual future conditions and results (includir impact of new technologies, the relative mix of energy across sources, economic sectors and geographic re economic conditions, the ability to scale new technologies on a cost-effective basis, unexpected technologi government policy, political events, demographic changes and migration potterns, trade patterns, the dew factors discussed herein and under the heading "Factors Affecting Future Results" in the Investors section of reproduced without the permission of Exxon Mobil Corporation. All rights reserved.

s and results (including energy demand, energy supply, the growth of energy demand and supply, the ors and geographic regions, imports and exports of energy) could differ materially due to changes in nexpected technological developments, the development of new supply sources, changes in law or ade patterns, the development and enforcement of global, regional or national mandates, and other the Investors section of our website at www.exxonmobil.com. This material is not to be used or David Khemakhem November 20, 2019

How we develop our *Outlook*

ExxonMobil uses a data-driven approach to understand potential future energy demand and supply.



DEMAND: THREE DRIVERS

POLICY. TECHNOLOGY. CONSUMER PREFERENCES. All three impact how the world uses energy.



Energy is essential for society's progress



Source U.N. Human Development Reports 2018, World Bank DataBank 2019, EM analyses, updated 9/11/2019



Energy trends vary by sector and geography



Global energy demand and supply



Electricity grows across all regions, but supply varies



Liquids supply highlights regional diversity



United States Energy Demand



U.S. Oil and Gas Production Grows



U.S. Liquids Supply Grows



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PURSUING A 2ºC PATHWAY

A perspective on the role of oil and natural gas and the importance of technology in a decarbonizing world



Emissions vary with policy and technology assumptions



EMF27-FT cases include CO₂ emissions from energy and industrial processes

Assessed 2ºC scenarios: 2040 global energy mix



EMF27 full technology scenarios data downloaded from: https://secure.iiasa.ac.at/web-apps/ene/AR5DB

*IEA WEO 2018 SDS includes CCS but breakdown by energy type is not readily identifiable

Supply / demand gap warrant investment



Excludes biofuels; Source: IEA, EM analyses Assessed 2°C scenarios based on EMF27 full technology/450ppm cases targeting a 2°C pathway Source: IHS, EM analyses Assessed 2°C scenarios based on EMF27 full technology/450ppm cases targeting a 2°C pathway

Supply / demand gap warrant investment



Excludes biofuels; Source: IEA, EM analyses Assessed 2°C scenarios based on EMF27 full technology/450ppm cases targeting a 2°C pathway Source: IHS, EM analyses Assessed 2°C scenarios based on EMF27 full technology/450ppm cases targeting a 2°C pathway

Technology key to reducing societal costs of 2°C pathway









NOVEMBER 20, 2019

ExxonMobil Alaska Alignment with Outlook for Energy

Energy lives here



State of Alaska – Potential for Gas



- World-class resource
 - 200 TCF estimated (AK DNR)
 - EM largest gas resource holder in state
- Bringing Alaska gas to market would:
 - Supply growing demand
 - Support 2°C climate change scenarios
 - Increase revenue for Alaska
 - Create Alaskan jobs
- Industry and Government cooperation will be required to enable gas projects



ExxonMobil supports options to bring Alaska gas to market



Oil & Gas Industry Taxes



Source: Ken Alper (former Director of Tax, AK DOR) presentation to House Resources Committee February 2017

- ExxonMobil continues to deliver the oil needed to drive demand for liquid fuels
 - Largest working interest in Prudhoe Bay (36.4%)
 - Operator of Point Thomson 2016 startup
- Alaskan's benefit from every barrel produced
 - Revenue from production tax, royalties, income tax, property tax
 - Job creation and sustainment
- Increasing taxes will harm the state in the long term
 - Decreased investment / jobs
 - Decreasing production
 - Decreased TAPS field life







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EXXONMOBIL 2019 OUTLOOK FOR ENERGY

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ExxonMobil technology investments



- Long-standing commitment to fundamental science, research and development
- Developing breakthrough technologies
 - Transportation: advanced algae and cellulosic biofuels
 - Power generation: economically-competitive carbon capture
 - Manufacturing: lower-emission processes and catalysts
- Leveraging partnerships with universities, U.S. national labs, venture funds, and private companies
- Continuous monitoring and routine assessments of external developments

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Key takeaways from 2040 projections



Energy is fundamental for modern life

Access to modern energy is intrinsically linked with improvements in quality of life. Over the next few decades, increasing populations and rising prosperity will increase demand for homes, businesses and transportation - and the energy that powers them.



Global energy demand rises by 20 percent; demand trends differ for OECD and non-OECD

Continued innovation will help OECD economies expand while reducing their energy demand by about 5 percent and energy-related CO₂ emissions by nearly 25 percent. In the non-OECD countries, energy use and emissions will rise along with population growth, increased access to modern energy and improving living standards.



Global electricity demand rises 60 percent

The trend to electrify buildings, factories, cars and buses, along with smart appliances and greater automation, spurs the need for more electricity everywhere. Solar, wind, and natural gas contribute the most to meeting growth in electricity demand.



Almost half of the world's energy is dedicated to industrial activity

New homes and roads will be constructed and household appliances produced as a result of rising population and urbanization. Steel, cement and chemicals are essential materials to satisfy these needs which, today, are energy-intensive products.



Commerce and trade drive transportation energy consumption up more than 25 percent

Increased on-road efficiency and more EVs will lead to a decline in light duty vehicle fuel demand. Overall transportation fuel demand growth is driven by increased commercial activity - moving more people and products by bus, rail, plane, truck and marine vessel. Energy-dense, affordable and widely available oil will remain the predominant transportation fuel.

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Global energy related CO₂ emissions peak, but remain above assessed 2°C scenarios

Increased energy efficiency and a shift to lower carbon energy sources will help curb CO_2 emissions, but not sufficiently to reach a 2°C pathway. Creative technology solutions are still needed to achieve society's climate aspirations.

Oil and Natural Gas remain important energy sources and require significant investment

Oil and natural gas make up about 55 percent of global energy use today. By 2040, 10 of the 13 assessed 2°C scenarios project that oil and gas will continue to supply more than 50 percent of global energy. Investment in oil and natural gas is required to replace natural decline from existing production and to meet future demand under all assessed 2°C scenarios.