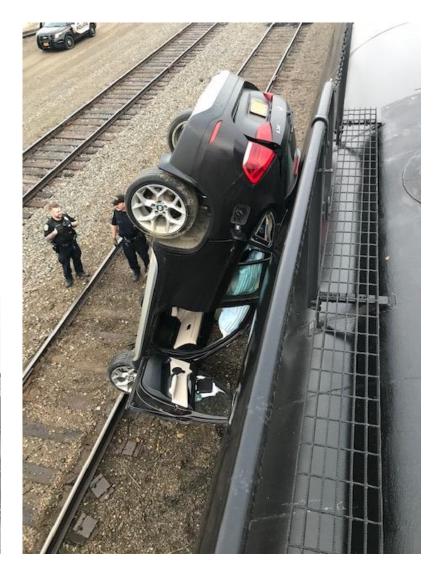




Safety Minute



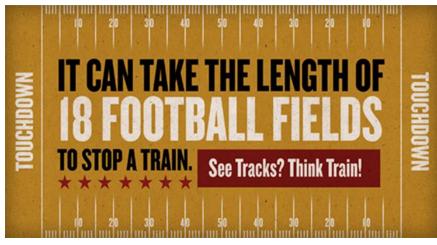


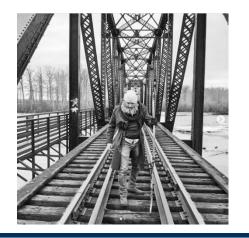




Safety Minute















Quick Facts

Organization (following State purchase)

- Independent corporation owned by State
- Managed by a seven-member board of directors appointed by Governor
- Mandated to be self-sustaining, responsible for financial and legal obligations

Operating Data

- 656 Total miles of track
- 912 Freight cars (owned & leased)
- 44 Passenger cars
- 51 Locomotives

2019 Operating Statistics

- 521,687 passengers
- 3.5 million tons of freight

Employees (January 2019)

- 610 full-time year-round employees
- 518 members of 5 unions

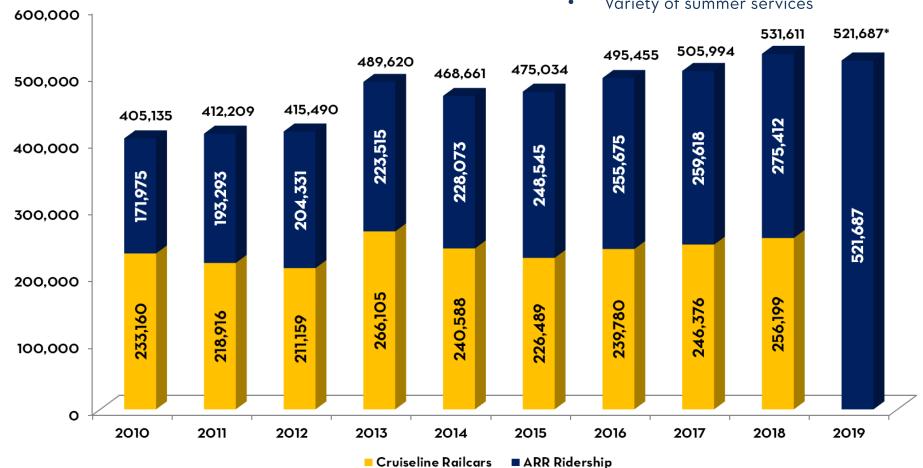




Passenger Operations

Passenger Service Steady

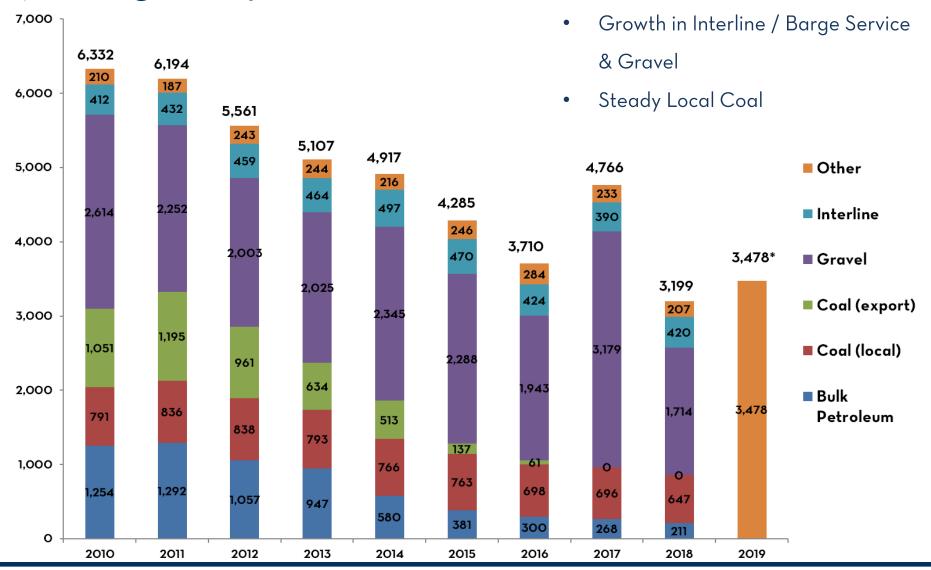
- 2019 Up 30% over 2010
- Near max capacity on south end
- Variety of summer services





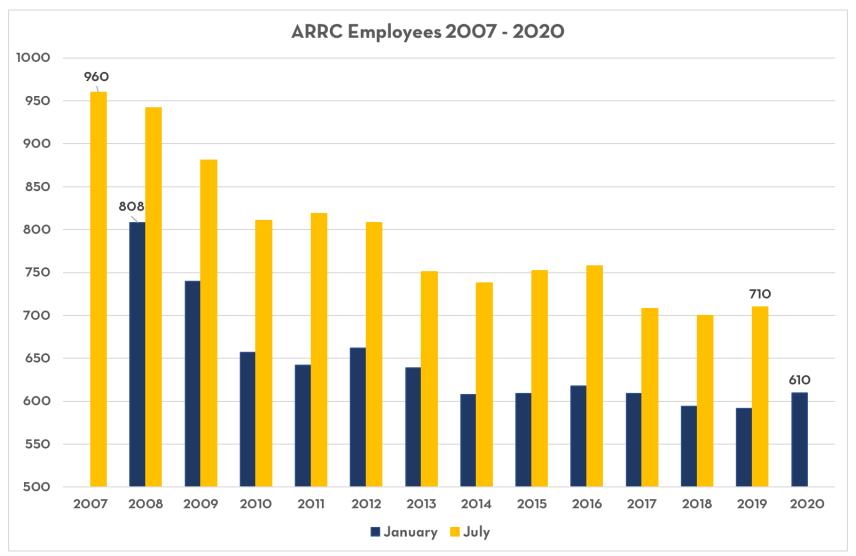
Freight Operations

Freight recovering



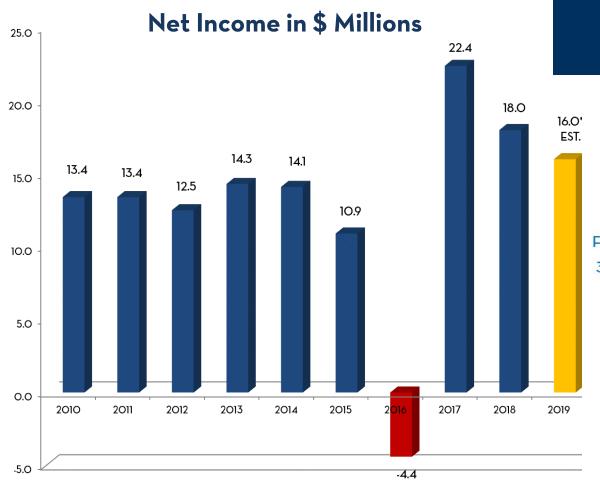


Employee Reductions





The Bottom Line



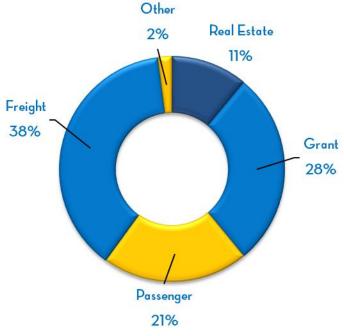
2018 Financial Stats

Total Assets – \$1.096 Billion

Revenue – \$181.4 Million

Net Income – \$18.0 Million







Opportunity for Investment



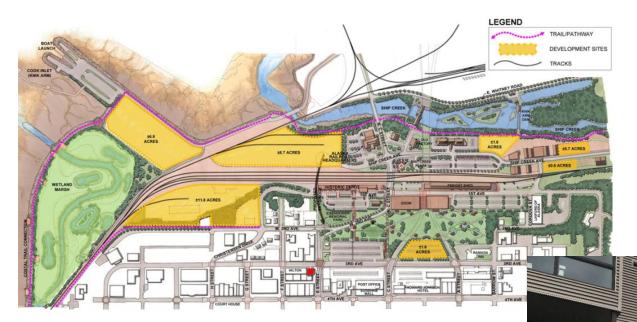


- Deferred Maintenance
 - Tie Replacement
 - Bridge Program
- Flat Cars
- Van Loaders





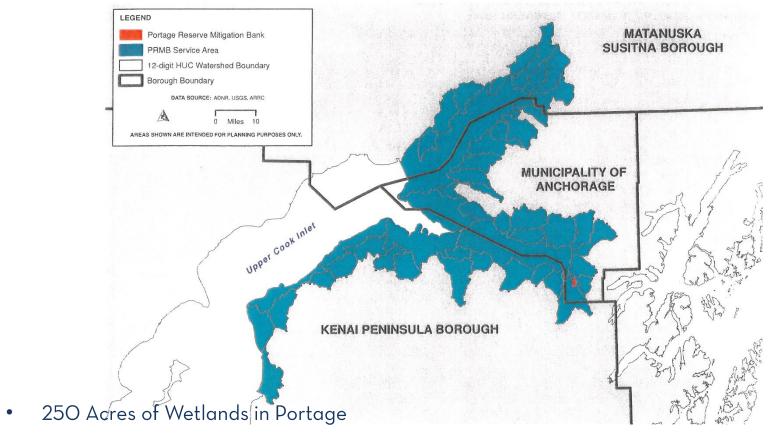
Ship Creek Development



- Edge Condominiums
- 49th State Brewery
- Knik Arm Power Plant



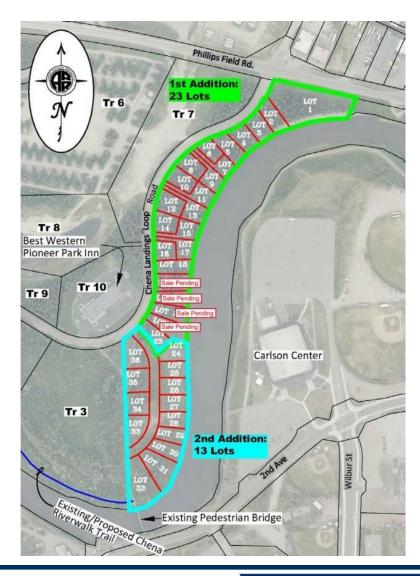
Wetlands Mitigation Bank



- 149 Credits
- Reduce construction expenses for ARRC and other agencies such as DOT
- 3 years to develop



Recent Land Sales



- Tri-Valley Subdivision
- Otto Lake
- Chena Landings
- Port of Alaska, Anchorage

PENDING

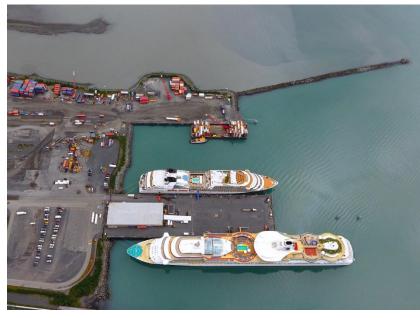
- Neighborworks
- Whittier Manor





Seward Passenger Dock



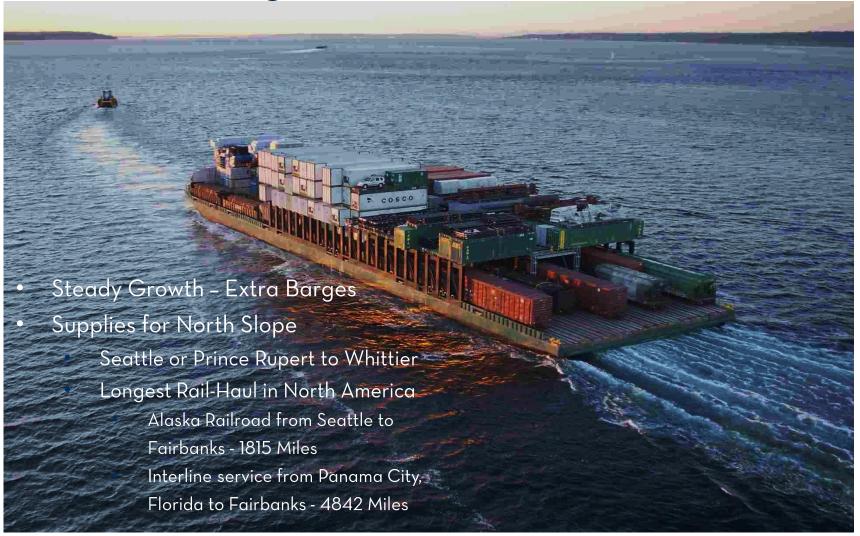


- Built in 1966
- Usable to 2023/2024
- Maintenance \$500K \$1 million/Year

- 200,000+ visitors in 2019
- 96 Berth Days, 14 Double Days
- \$60+ million replacement cost



Interline Barge Service





Energy to Interior

- LNG by Rail
- 2016 Demonstration Project
 - First in U.S. to receive authority
- First Responder Training
 - 10 Sessions along Railbelt
 - 200+ First Responders
- Storage Facility in Fairbanks
- PetroStar
 - Refined Petroleum from Valdez
 - Purchased Storage at Port of Alaska, Anchorage
 - Built New Storage Facility in Fairbanks







Alaska to Alberta

- Signed agreement with A2A
- 460 process
- Presidential Permit







>ARRC Centennial - 2023



