

KEEP ALASKA **COMPETITIVE**

Stable policies. Strong Investment. Strong Alaska.

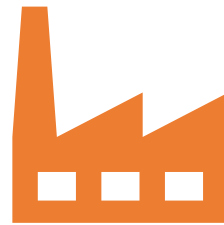
What is KEEP?

- Non-partisan, broad-based group of Alaskans who care deeply about the economic future of our state.
- Our supporters include:
 - Trade groups
 - Businesses
 - Alaska Native Organizations
 - Unions
 - Civic Leaders
 - Individuals
- KEEP accepts no funding from oil producers

KEEP Alaska Competitive's Mission



Promote and preserve competitive, fair, and stable taxes on Alaska's resource industries



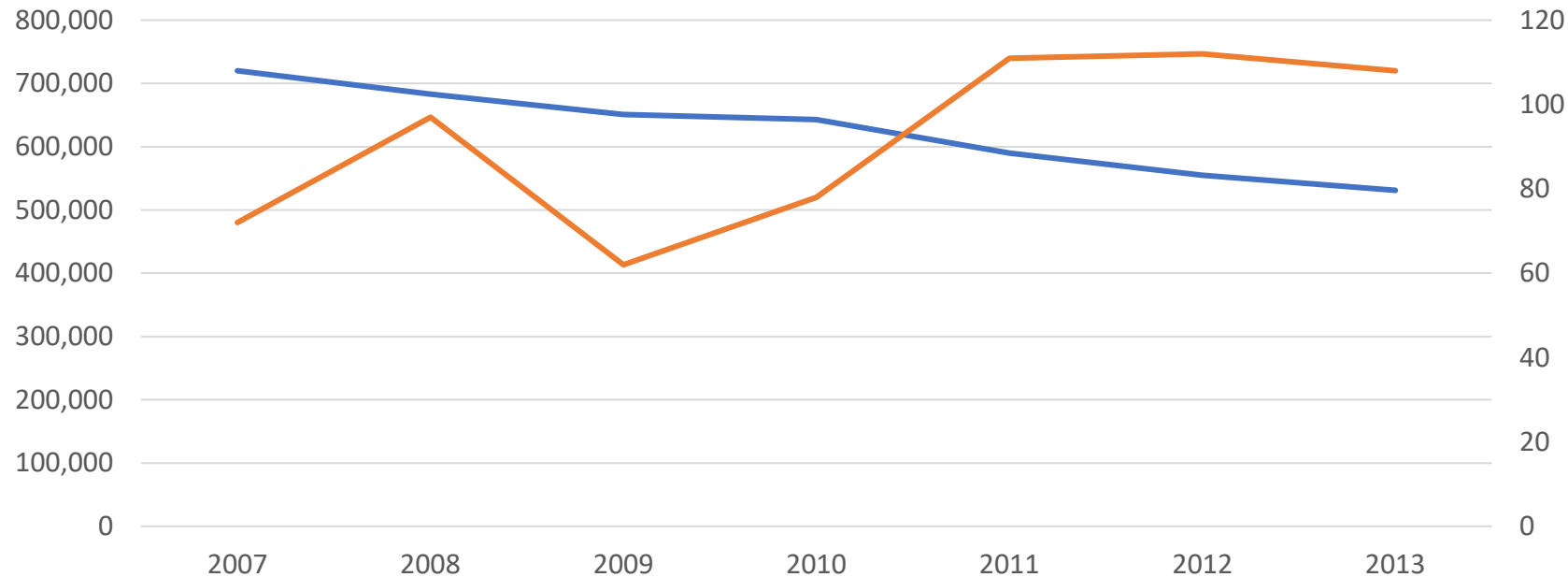
Enhance investment, jobs and production



Secure Alaska's long term economic future

Alaska Has Been Here Before:

Alaska Under ACES: 2007 - 2013 (High Oil Taxes)



Blue: North Slope Production (barrels/day)

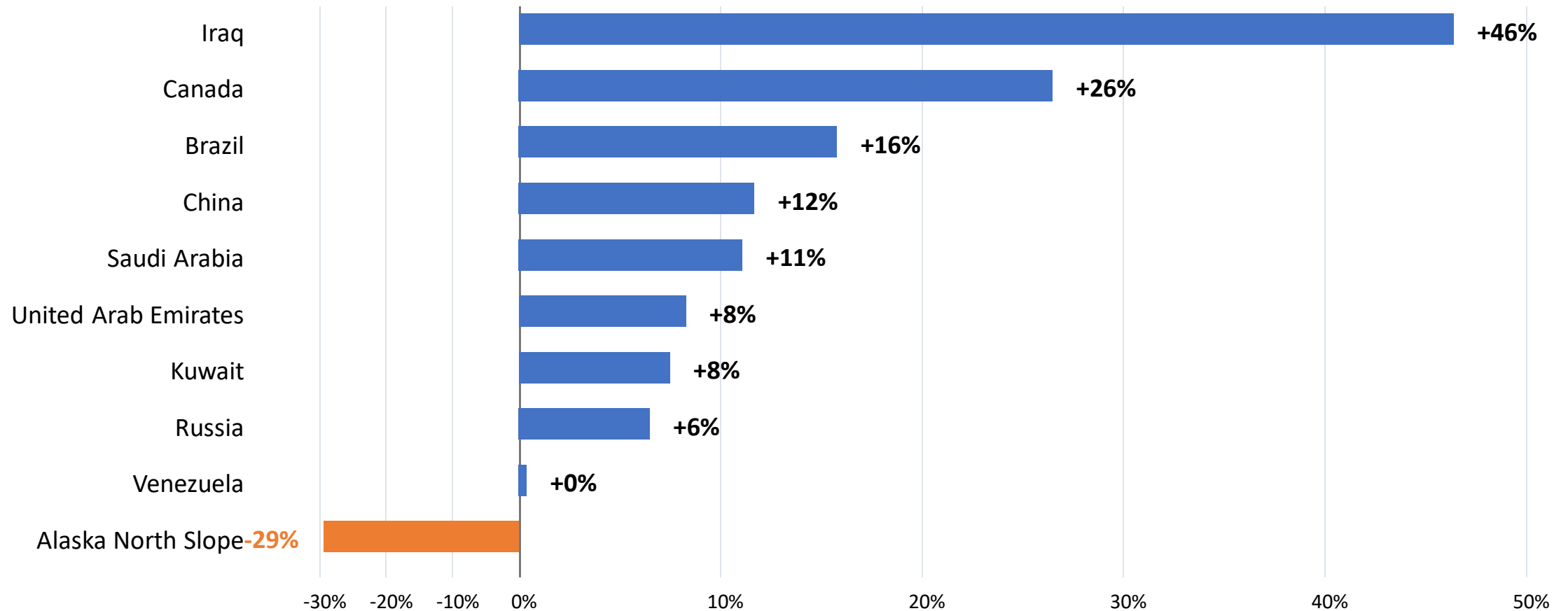
Orange: ANS Oil Price (US\$/barrel)

Despite oil prices exceeding \$100 per barrel, North Slope production declined 26% during the ACES era.

Source: Alaska Department of Natural Resources, Annual Production Reports (2007-2013); Alaska Department of Revenue, Revenue Sources Book

High Oil Prices. Different Results.

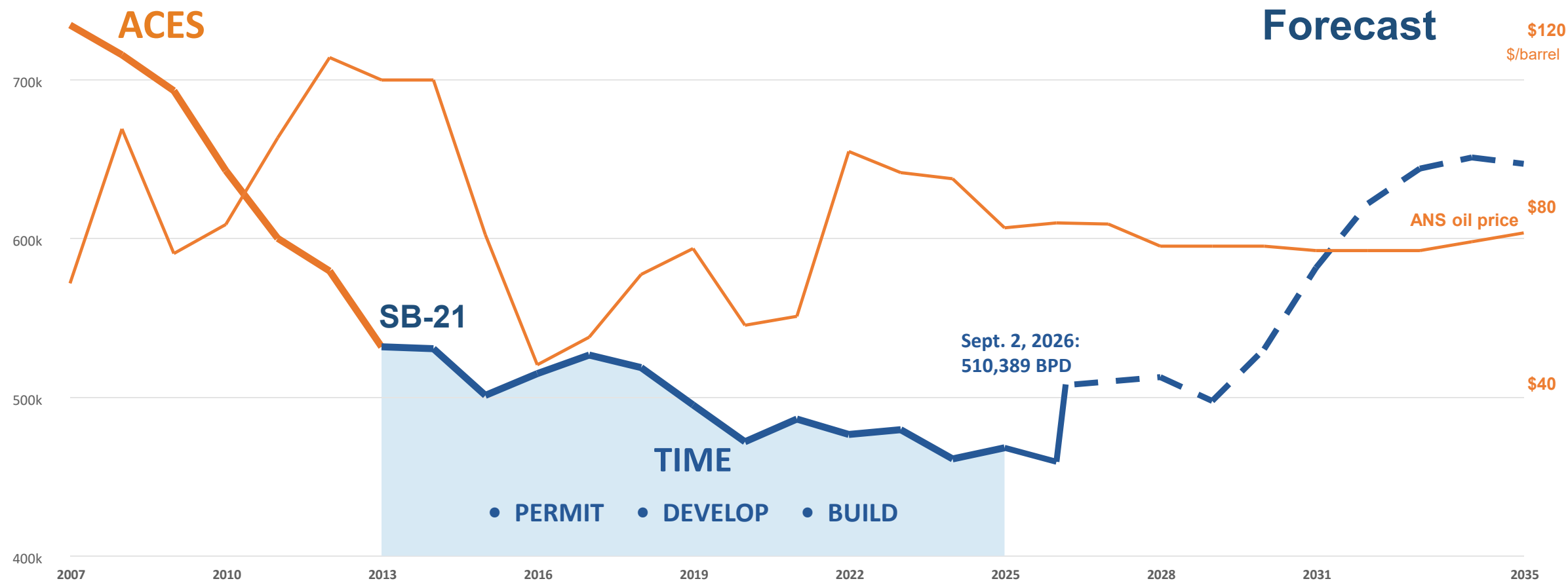
Change in crude oil production during the ACES years: 2007–2013



Even during a period that included historically high oil prices, Alaska's production declined while several major oil-producing countries increased production.

Sources: U.S. EIA, Alaska North Slope Crude Oil Production and International Energy Statistics; Alaska DOR, Revenue Sources Book (ANS West Coast prices). Percent change compares annual 2007 and 2013 production. EIA described 2012 crude prices as historically high. Production trends reflect multiple factors.

Oil Production



Sources: Alaska DOR Revenue Sources Books (historical FY2007–FY2025 ANS production and ANS West Coast prices); Alaska DOR Spring 2026 Revenue Forecast (FY2026–FY2035 production and prices); Alaska State Legislature, SB 21, Ch. 10 SLA 2013; Alaska Department of Revenue, Daily Oil Price and Production Report, Sept. 2, 2026.

KEEP ALASKA
COMPETITIVE

Stable policies. Strong investment. Strong Alaska.

Long-Term Investment and Stable Tax Policies Produce Results

New North Slope Projects Are Reversing Decades of Decline

Nuna

Online 2024

Projected 20,000 bpd
Hundreds of in-state jobs

Pikka

Online 2026

80,000 bpd
2,600 construction jobs
500+ jobs

Willow

In Development

180,000 bpd
2,500+ construction jobs
300 long-term jobs

Results Under SB 21:

- Milne Point production rebounded from 18,000 bpd (2014) to over 50,000 today – a rare comeback for a mature field.
- Exploration has expanded in the NPRA and the East side – we haven't seen that kind of work in a long time
- Companies continued investing during periods of lower oil prices.
- New discoveries west of Prudhoe Bay are moving into production.
- Production is projected to grow from 400,000 barrels per day to more than 600,000 barrels per day.

Sources: U.S. Energy Information Administration, *Alaska Crude Oil Production Forecast*, March 19, 2025; Alaska Department of Revenue, *Spring 2025 Revenue Forecast*; Alaska Oil and Gas Association Economic Impact Report 2025 (McKinley Research Group). ConocoPhillips Alaska, Nuna Project Produces first oil, Dec. 19, 2024; Santos, Pikka Phase 1 Final Investment Decision, Aug. 17, 2022; ConocoPhillips Alaska, Willow Project.

Proposals To Increase Oil Taxes Are Back

Tax Instability Has Consequences

ACES

- Investment Declined
- Production Declined

SB 21

- Investment Returned
- Production Growing

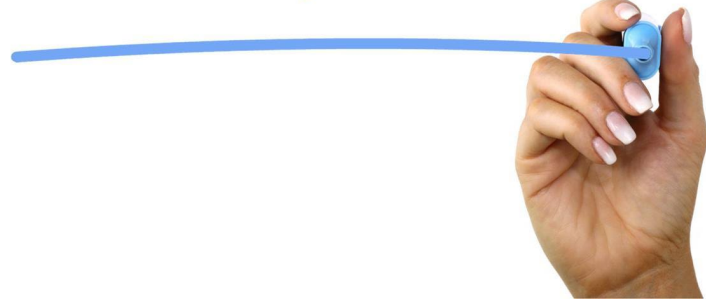
PROPOSALS

- Tax Changes Again
- Investment at Risk

- Current proposals would change Alaska's oil tax structure once again.
- Major tax changes are being proposed before their potential impacts on future investment, production, jobs and state revenue have been fully evaluated.
- Long-term investment depends on stability and predictability.

Alaska's Recent Investment Gains Were Years in the Making

LONG-TERM



- Recent investment and production growth did not happen overnight – it took years of planning and investment.
- Higher oil prices are currently improving Alaska's revenue picture, helping support a \$1,200 PFD and increased general fund spending.
- If oil prices decline, pressure to increase oil taxes is likely to return.
- Any future changes to Alaska's oil tax system should be evaluated through a deliberate, **data-driven process** with input from industry, policymakers, and independent experts.

KEY TAKEAWAYS



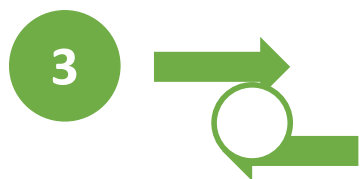
DON'T REPEAT THE MISTAKES OF THE PAST

During the ACES era, North Slope production declined substantially — including during years of historically high oil prices. Alaska was facing the prospect of production approaching 200,000 barrels per day — putting the pipeline and the state's economy at risk.



PATIENCE PAYS OFF — ALASKA PROJECTS TAKE TIME

Alaska projects take years to permit, develop and build. Investment decisions made years ago are now delivering in a big way -- jobs and revenue for our state have increased exponentially. DOR projects North Slope production above 600,000 barrels per day in FY2032 and above 650,000 in FY2034.



ALASKA HAS THE OIL. WE STILL HAVE TO COMPETE FOR INVESTMENT.

Investors have choices. Let's maintain a stable, competitive oil-tax structure that sends a clear signal that Alaska is open for business.

Sources: Alaska DOR, Spring 2026 Revenue Forecast; U.S. EIA, Alaska North Slope crude oil production; ConocoPhillips Alaska statements on Nuna/Willow investment and Alaska's fiscal regime. Source: U.S. Energy Information Administration, Annual Energy Outlook 2012; EIA, "Projected Alaska North Slope oil production at risk beyond 2025 if oil prices drop sharply," September 12, 2022

WHAT CAN WE DO?

- Talk About It

- Remind your family, friends and neighbors that stable policies produce real results.
- Any future changes to Alaska's oil tax system should be deliberate, informed by expert analysis, and fully consider impacts on investment, production, jobs and future state revenues.

- Stay Informed

- Visit KEEPAlaskaCompetitive.com

Be Social

Facebook: [KEEPAlaskaCompetitive](https://www.facebook.com/KEEPAlaskaCompetitive)

LinkedIn: [keep-alaska-competitive](https://www.linkedin.com/company/keep-alaska-competitive)

Share the Facts

Give or host a KEEP presentation like this one

Contact:

EStevens@keepalaskacompetitive.com